



**TRANSPARENCY  
INTERNATIONAL  
RWANDA**



# THE INTEGRITY PACT IN RWANDA



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**giz**



## THE INTEGRITY PACT

### What is an Integrity Pact?

- The Integrity Pact (IP) is a tool developed in the 1990s by Transparency International (TI) to help governments, businesses and civil society to fight corruption in the field of public contracting and procurement.
- It consists of a process that includes an agreement between a government and all bidders for a public sector contract.
- The IP sets out rights and obligations to the effect that neither side will engage in corrupt practices during a procurement proceeding such as pay, offer, demand or accept bribes, or collude with competitors to obtain the contract.
- Besides, bidders commit to disclose all commissions and similar payments made by them to anybody in connection with the contract. Sanctions will apply in case of violations occur.
- The IP also introduces a monitoring system that provides for independent oversight and accountability. This task will be carried out by an external person with a specific expertise in the field, hired by TI-Rw.



### What are the advantages of the IP?

- The IP is recognized as an important preventive anti-corruption measure in public procurement.
- It enables companies to abstain from bribing by providing assurances to them that their competitors will also refrain from bribing.
- It addresses bribery and other corrupt practices as collusion and bid rigging
- It enhanced access to information, which increases the level of transparency and integrity in public contracting.
- It helps Government and companies to reduce high cost and maintain quality control.
- It enhance public trust in government contracting and hence contributes to improving credibility of contracting procedures and administration in general.

**TOGETHER AGAINST CORRUPTION**

## THE INTEGRITY PACT



- The government bidding system and procurement will be more transparent.
- Induce greater media coverage of anti-corruption activities resulting in increased public awareness.
- It creates a better investment climate.
- More bidders compete for public contracts.
- Less litigation on procurement processes.
- It has been successfully implemented in many countries across the world.
- It helps increase the quality of the projects it is applied to.
- It creates a level playing field among bidders.
- It promotes the principle that civil society can contribute to the fight against corruption through monitoring activities.

### To what types of contracts can IP be applied?

The IP concept is suitable for all type of contract:

- Infrastructure
- Supply contracts
- Water supply
- Rubbish collection services
- Other consultancy services

TI-Rw has decided to implement the IP in order to contribute to curb corruption in procurement, a sector in which the government of Rwanda spends more than 50% on its annual budget.

The IP project will be initially piloted in four districts: Huye, Musanze, Kayonza and Rubavu.

**TOGETHER FOR TRANSPARENCY**

# Concept Of the Integrity Pacts

## Objectives

- Preventive measure to reduce risk of corruption by increasing transparency of individual projects and business transactions
- Create level playing field among bidding companies by external monitoring of processes
- Provide consequences for corrupt behavior
- Help protect participants from improper demands
- Send a visible anti-corruption message to the public

## Customer

- (Government entities or large companies)
- Commits that employees will not accept or solicit bribes & enforces policy
  - Allows external monitoring
  - Discloses relevant project information
  - Often initiates the Integrity Pact

## External monitor

- Monitors all transactions, documents and meetings
- Informs customer in case of violations

## Integrity Pact contract

- Formal, written contract to establish mutual rights and obligations between customers and bidders
- Introduced at pre-tender phase
- Principles:
  - ✓ Transparency
  - ✓ No corruption
  - ✓ No bribery
  - ✓ Fair business conduct
- Sanctions apply in case of infringement of contract
- Dispute resolution

## Bidding companies

- Commits that employees will not offer, pay, accept or solicit bribes, or collude
- Allows external monitoring
- Discloses expenses related to offer preparation
- Cooperates in case of violations